

*Citation for published version:*

Evangelou, E & Eidsvik, J 2017, 'The value of information for correlated GLMs', *Journal of Statistical Planning and Inference*, vol. 180, pp. 30-48. <https://doi.org/10.1016/j.jspi.2016.08.005>

*DOI:*

[10.1016/j.jspi.2016.08.005](https://doi.org/10.1016/j.jspi.2016.08.005)

*Publication date:*

2017

*Document Version*

Peer reviewed version

[Link to publication](#)

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# The Value of Information for Correlated GLMs

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**Abstract:** We examine the situation where a decision maker is considering investing in a number of projects with uncertain revenues. Before making a decision, the investor has the option to purchase data which carry information about the outcomes from pertinent projects. When these projects are correlated, the data are informative about all the projects. The value of information is the maximum amount the investor would pay to acquire these data.

The problem can be seen from a sampling design perspective where the sampling criterion is the maximisation of the value of information minus the sampling cost. The examples we have in mind are in the spatial setting where the sampling is performed at spatial coordinates or spatial regions.

In this paper we discuss the case where the outcome of each project is modelled by a generalised linear mixed model. When the distribution is non-Gaussian, the value of information does not have a closed form expression. We use the Laplace approximation and matrix approximations to derive an analytical expression to the value of information, and examine its sensitivity under different parameter settings and distributions. In the Gaussian case the proposed technique is exact. Our analytical method is compared against the alternative Monte-Carlo method, and we show similarity of results for various sample sizes of the data. The closed form results are much faster to compute. Model weighting and bootstrap are used to measure the sensitivity of our analysis to model and parameter uncertainty. A general guidance on making decisions using our results is offered.

Application of the method is presented in a spatial decision problem for treating the Bovine Tuberculosis in the United Kingdom, and for rock fall avoidance decisions in a Norwegian mine.

**Keywords:** Decision analysis; Generalised linear mixed model; Laplace approximation; Sampling design; Value of Information.

## 1 Introduction

One goal of statistical modelling and methodology is to provide useful inputs for decision making under uncertainty. The planning and evaluation of various data acquisition schemes for making improved decision is also a field where statistics is expected to contribute. We apply value of information (VOI) analysis to study when a data set is likely to help us make sufficiently better decisions, i.e. whether it is worthwhile acquiring. We also use VOI analysis for the comparison of various possible experiments. The VOI is a monetary amount, which is computed from the statistical model as well as the costs and revenues of the decision situations. A recent review of decision analysis is given in Howard and Abbas (2015).

We consider the situation with dependent projects having uncertain profits. In our applications the projects will be associated with spatial coordinates, and their correlation

depends on the distance between projects. Eidsvik et al. (2015) present a framework for VOI analysis in this spatial context. Our methods also work for other kinds of dependence. We assume that the decision maker freely selects projects with positive expected monetary value. Initially, the investor has prior knowledge about the outcome of the projects, including dependence, and the overall prior value of projects. There is much at stake, and one can purchase some data before making the decisions. With the option to purchase some data, the posterior value of projects can be computed. When the projects are correlated, the data will be informative of the probability distribution of all projects. The VOI is the difference between the expected posterior value averaged over all possible data sets, and the prior value.

A typical example of this situation is presented in Section 6.2. In this example a mine operator is considering adding rock support at selected locations to avoid rock fall. The support will ensure that the rock will not fall but comes with the cost of equipment and labour. Without the rock support, a rock fall will cause loss of revenue. To assess the likelihood of rock fall, the mining operator can collect data at a number of spatial locations. The number of rock joints counted at those locations is a measure of the rock strength and is modelled by a Poisson spatial model. However, the data are not free and different sampling schemes are considered. VOI analysis can be used to compare sampling schemes for different price ranges, and for various statistical models and/or parameter settings. It then forms a solid basis for management who is making information gathering decisions in the light of budgets and resources.

Mathematically speaking, we consider the set  $\mathbb{S}$  of spatial projects. The latent variable of interest is denoted  $x_s$ ,  $s \in \mathbb{S}$ . We allow for the components of  $\mathbf{X} = \{x_s, s \in \mathbb{S}\}$  to be correlated and normally distributed. The decision is tied to this variable. For the case where the distribution of  $\mathbf{X}$  is categorical, see Bhattacharjya et al. (2010). The potential outcomes of experiments are denoted  $y_s$ ,  $s \in \mathbb{S}$ . The distribution of  $y_s$  is defined to be conditionally independent of the outcomes of the other experiments with mean  $g(x_s)$  where  $g(\cdot)$  denotes the inverse link function. In the examples discussed in this paper the outcome of each experiment is either binary or a count variable. The generalised linear model (GLM) is used for modelling data of this type where the response  $y$  is then assumed to follow a conditional distribution in the form of the exponential family.

Suppose that the cost of making a decision at any site  $s$  is  $C_s$ , while the revenue is a fixed amount  $R_s$  times the expectation of the binary or count variable. When no data are available, the prior value (PV) is

$$\text{PV}(\mathbb{S}) = \sum_{s \in \mathbb{S}} \max\{0, R_s \times \mathbb{E}_x g(x_s) - C_s\}, \quad (1)$$

i.e. a risk-neutral decision maker selects site  $s$  if its expected profit is positive, otherwise the decision maker avoids this site. The decision maker is free to select as many sites as are profitable, thus the sum over all sites. Note that in some situations the objective is to maximise the negative loss, rather than the revenues.

Now suppose that there is the potential of obtaining data  $\mathbf{y}$  corresponding to a collection of spatial experiments  $S$ . We assume that the data from each experiment at  $s \in S$  consists of the total over  $m_s$  replications of the experiment. In the context of exponential families,  $m_s$  would denote the number of trials in a binomial experiment or the time length, area or volume for Poisson responses. The resulting data  $y_s$  are informative of the latent variable  $x_s$ . Under these circumstances the posterior value (PoV) for the experiments  $\mathbb{S}$  is

$$\text{PoV}(\mathbb{S}|S) = \mathbb{E}_y \sum_{s \in \mathbb{S}} \max\{0, R_s \times \mathbb{E}_x [g(x_s)|\mathbf{y}] - C_s\}. \quad (2)$$

The difference of (2) from (1) is the VOI provided by the experiments  $S$ , i.e

$$\text{VOI}(\mathbb{S}|S) = \text{PoV}(\mathbb{S}|S) - \text{PV}(\mathbb{S}). \quad (3)$$

It can be shown by an application of Jensen's inequality that  $\text{VOI}(\mathbb{S}|S) \geq 0 \forall S$ . Thus, there is always the incentive of collecting more data. However, one must weight this information against its cost so accurate calculation of (3) is important for planning purposes. Moreover, when the optimal experiment set  $S$  is sought, these calculations need to be quick. From a computational point of view, calculation of (1) is straightforward and in some cases it can be written in closed-form. The calculation of (2) is more difficult due to the intractable conditional expectation inside the maximum, and the outer expectation over the data.

The case where the outcome of each experiment is normally distributed has been studied by Bhattacharjya et al. (2013). The contribution of the current paper is to extend these results to the general exponential family case. We also consider the risk of decisions and suggest methods to account for model and parameter uncertainty. In some sense the context is similar to that of spatial design. This is usually done based on entropy, see e.g. Fuentes et al. (2007), prediction variance, see e.g. Evangelou and Zhu (2012), or prediction error, see e.g. Peyrard et al. (2013). The main difference between these measures of information and VOI analysis is that the latter is based on decision theoretic concepts and directly tied to monetary units. The VOI analysis is commonly done for medicine and health, see e.g. Baio (2012), and in the context of conservation biology, see Moore and McCarthy (2010); Moore and Runge (2012), but this has not been done in the setting with spatial decisions and latent models incorporating dependence and GLM likelihoods. Analytical expressions can also be useful in sequential decision problems (Morgan and Cressie, 1997). The contribution of our paper is to formulate analytical results for the large class of hierarchical GLMs.

The remaining parts of the paper are organised as follows. Section 2 presents some pertinent asymptotic results for the conditional mean and variance of the latent process. These results are used in Section 3 to derive the approximation to the VOI for different models. Section 4 presents methods for dealing with model and parameter uncertainty. In Section 5 we present computational results where we compare the proposed approximation to the Monte-Carlo method and discuss the sensitivity of our approximation to the parameters of the model. In Section 6 we illustrate our method to applications and finally, in Section 7 we present our conclusions. Some technical derivations are given in the Appendix.

## 2 Some asymptotic results for GLMs

We denote the latent process on  $S$  by  $\mathbf{x} := \{x_1, \dots, x_n\}$ . Let further  $\boldsymbol{\mu} := \mathbf{E}_x \mathbf{x}$  be the mean and  $\Sigma := \mathbf{V}_x \mathbf{x}$  be the covariance matrix of  $\mathbf{x}$ . The notation  $\mathbf{E}_x$  is used here to denote the expectation, or conditional expectation, with respect to the distribution of  $X = \{x_s : s \in \mathbb{S}\}$  and similarly for  $\mathbf{V}_x$ . Similar notation is used for expectations with respect to the distribution of data variables  $Y = \{y_{ij}, i = 1, \dots, n, j = 1, \dots, m_i\}$ , with realised outcome  $\mathbf{y}$ .

The conditionally independent distribution of  $y_{ij}|x_i$  is in the form

$$p(y_{ij}|x_i) \propto \exp \int_{y_{ij}}^{g_i} \frac{y_{ij} - u}{\tau^2 v(u)} du, \quad i = 1, \dots, n, \quad j = 1, \dots, m_i$$

where  $g_i := g(x_i)$ ,  $\tau^2$  is called the dispersion parameter and  $v(\cdot)$  is the variance function. The case  $v(g) = g$ , where  $g = g(x)$  is the conditional mean of  $y$  given  $x$ , gives the Poisson distribution and the case  $v(g) = g(1 - g)$  gives the Bernoulli distribution, while  $v(g) = 1$  is the normal distribution (McCullagh and Nelder, 1999, p. 326). In this section we derive a Gaussian approximation to the distribution  $p(x_s|\mathbf{y})$  using Laplace's method.

## 2.1 Laplace approximation

Laplace's method (Barndorff-Nielsen and Cox, 1989) approximates multidimensional integrals of the form

$$I = \int f(\mathbf{x}) e^{-h(\mathbf{x})} d\mathbf{x},$$

as  $h(\cdot) \rightarrow \infty$ , around

$$\hat{\mathbf{x}} := \underset{\mathbf{x}}{\operatorname{argmin}} h(\mathbf{x}).$$

The first order approximation is

$$I \approx f(\hat{\mathbf{x}}) e^{-h(\hat{\mathbf{x}})} \left| \frac{1}{2\pi} \hat{H} \right|^{-1/2},$$

where  $\hat{H}$  denotes the Hessian matrix of  $h(\cdot)$  evaluated at  $\hat{\mathbf{x}}$ .

When the Laplace approximation is applied to ratios of integrals of the form

$$\frac{I_f}{I_1} = \frac{\int f(\mathbf{x}) e^{-h(\mathbf{x})} d\mathbf{x}}{\int e^{-h(\mathbf{x})} d\mathbf{x}},$$

the approximation to first order is (Tierney et al., 1989)

$$\frac{I_f}{I_1} \approx f(\hat{\mathbf{x}}). \quad (4)$$

If the dimension of  $\mathbf{x}$  is fixed, the asymptotic error of (4) is  $O(h^{-1})$  as  $h(x) \rightarrow \infty$ . The requirement  $h(x) \rightarrow \infty$  is equivalent to  $m_i \rightarrow \infty$  for all  $i$  in our setting. The case where  $n \rightarrow \infty$  has been studied in Shun and McCullagh (1995) and Evangelou et al. (2011) who showed that the approximation error for the geo-spatial case becomes  $O(nh^{-1})$  to the first order.

The Laplace approximation is a consequence of the Gaussian approximation to  $e^{-h(\mathbf{x})}$ . In particular, application of second order Taylor expansion to  $h(\mathbf{x})$  around  $\hat{\mathbf{x}}$  gives

$$e^{-h(\mathbf{x})} \approx e^{-h(\hat{\mathbf{x}})} \exp \left\{ -\frac{1}{2} (\mathbf{x} - \hat{\mathbf{x}})^\top \hat{H} (\mathbf{x} - \hat{\mathbf{x}}) \right\},$$

so if  $e^{-h(\mathbf{x})}$  represents a pdf, then it can be approximated by the Gaussian pdf with mean  $\hat{\mathbf{x}}$  and variance  $\hat{H}^{-1}$ .

## 2.2 Gaussian approximation to the conditional distribution of $\mathbf{x}|\mathbf{y}$

Consider the conditional distribution of  $\mathbf{x}|\mathbf{y}$ . This distribution is in general not available in closed-form. A Gaussian approximation to this distribution is derived using

$$p(\mathbf{x}|\mathbf{y}) \propto p(\mathbf{y}|\mathbf{x})p(\mathbf{x}) = p(\mathbf{x}, \mathbf{y}),$$

where  $p(\mathbf{y}|\mathbf{x}) = \prod p(y_{ij}|x_i)$  and  $p(\mathbf{x})$  is the multivariate normal pdf with mean  $\boldsymbol{\mu}$  and variance  $\Sigma$ . To that end, let

$$\hat{\mathbf{x}} := \underset{\mathbf{x}}{\operatorname{argmax}} p(\mathbf{y}|\mathbf{x})p(\mathbf{x}),$$

and  $\hat{H} := \Sigma^{-1} + \hat{D}$  denotes the negative Hessian of  $\log p(\mathbf{y}, \mathbf{x})$  with respect to  $\mathbf{x}$  evaluated at  $\hat{\mathbf{x}}$ . Here, the matrix  $D$  denotes the diagonal matrix with  $i$ th element  $m_i v(g_i) \tau^{-2}$  if a canonical link is used, while  $\hat{D}$  is the same as  $D$  with  $\mathbf{x}$  replaced by  $\hat{\mathbf{x}}$ .

Then, an approximation to the mean and variance of  $\mathbf{x}|\mathbf{y}$  is

$$\begin{aligned}\mathbb{E}_x[\mathbf{x}|\mathbf{y}] &\approx \hat{\mathbf{x}} \\ \mathbb{V}_x[\mathbf{x}|\mathbf{y}] &\approx \hat{H}^{-1}.\end{aligned}\tag{5}$$

This motivates approximation of the conditional distribution of  $\mathbf{x}|\mathbf{y}$  by the normal distribution with mean and variance given by (5), i.e

$$\mathbf{x}|\mathbf{y} \sim N_n(\hat{\mathbf{x}}, \hat{H}^{-1}).\tag{6}$$

Using the result in (6), we can predict  $x_s$  at any given spatial experiment site  $s$ . Let  $\mathbf{c}_s$  denote the covariance between  $x_s$  and  $\mathbf{x}$ , where  $x_s$  need not be an element of  $\mathbf{x}$ . Then,

$$\begin{aligned}\kappa_s &:= \mathbb{E}_x[x_s|\mathbf{x}] = \mu_s + \mathbf{c}_s^\top \Sigma^{-1}(\mathbf{x} - \boldsymbol{\mu}), \\ \xi_s^2 &:= \mathbb{V}_x[x_s|\mathbf{x}] = \sigma_s^2 - \mathbf{c}_s^\top \Sigma^{-1} \mathbf{c}_s, \\ \nu_s &:= \mathbb{E}_x[x_s|\mathbf{y}] \approx \mu_s + \mathbf{c}_s^\top \Sigma^{-1}(\hat{\mathbf{x}} - \boldsymbol{\mu}).\end{aligned}\tag{7}$$

The notation  $\approx$  will be used here to denote the first order approximation to the left hand side. Note that the first two equations in (7) are the well-known expressions for the conditional mean and variance of the multivariate Gaussian distribution. The expression for  $\nu_s$  is derived by applying (4) with  $f(\mathbf{x})$  being  $\kappa_s = \kappa_s(\mathbf{x})$ , i.e.  $\nu_s = \kappa_s(\hat{\mathbf{x}})$ .

Since the mean and variance in (5) depend on  $\mathbf{y}$  only through  $\hat{\mathbf{x}}$ ,

$$\begin{aligned}\mathbb{E}_x[\mathbf{x}|\hat{\mathbf{x}}] &\approx \hat{\mathbf{x}} \\ \mathbb{V}_x[\mathbf{x}|\hat{\mathbf{x}}] &\approx \hat{H}^{-1}.\end{aligned}\tag{8}$$

By an application of the law of iterated expectations on the left and right-hand sides of (8) we have

$$\begin{aligned}\boldsymbol{\mu} &= \mathbb{E}_x \mathbf{x} = \mathbb{E}_{\hat{\mathbf{x}}}[\mathbb{E}_x[\mathbf{x}|\hat{\mathbf{x}}]] \approx \mathbb{E}_{\hat{\mathbf{x}}}[\hat{\mathbf{x}}] \\ \Sigma &= \mathbb{V}_x \mathbf{x} = \mathbb{V}_{\hat{\mathbf{x}}} \mathbb{E}_x[\mathbf{x}|\hat{\mathbf{x}}] + \mathbb{E}_{\hat{\mathbf{x}}} \mathbb{V}_x[\mathbf{x}|\hat{\mathbf{x}}] \approx \mathbb{V}_{\hat{\mathbf{x}}} \hat{\mathbf{x}} + \mathbb{E}_{\hat{\mathbf{x}}} \hat{H}^{-1} \\ &\Rightarrow \mathbb{V}_{\hat{\mathbf{x}}} \hat{\mathbf{x}} \approx \Sigma - \mathbb{E}_{\hat{\mathbf{x}}} \hat{H}^{-1} = \Sigma \mathbb{E}_{\hat{\mathbf{x}}}(\Sigma + \hat{D}^{-1})^{-1} \Sigma =: \Psi,\end{aligned}\tag{9}$$

where we used  $\hat{H}^{-1} = (\Sigma^{-1} + \hat{D})^{-1} = \Sigma - \Sigma(\Sigma + \hat{D}^{-1})^{-1}\Sigma$  in the last line. Asymptotically, the distribution of  $\hat{\mathbf{x}}$  is the  $n$ -dimensional multivariate normal with mean  $\boldsymbol{\mu}$  and variance  $\Psi$ . Note that the elements of  $\hat{D}^{-1}$  are negligible for large  $m_i$ . In this case, by two applications of  $(I + \epsilon A)^{-1} \approx I - \epsilon A$  as  $\epsilon \rightarrow 0$ , we have

$$\begin{aligned}\Psi &= \Sigma \mathbb{E}_{\hat{\mathbf{x}}}(\Sigma + \hat{D}^{-1})^{-1} \Sigma \\ &= \Sigma \mathbb{E}_{\hat{\mathbf{x}}}(I + \Sigma^{-1} \hat{D}^{-1})^{-1} \\ &\approx \Sigma \mathbb{E}_{\hat{\mathbf{x}}}(I - \Sigma^{-1} \hat{D}^{-1}) \\ &= \Sigma(I - \Sigma^{-1} \mathbb{E}_{\hat{\mathbf{x}}} \hat{D}^{-1}) \\ &\approx \Sigma(I + \Sigma^{-1} \mathbb{E}_{\hat{\mathbf{x}}} \hat{D}^{-1})^{-1} \\ &= \Sigma(\Sigma + K)^{-1} \Sigma\end{aligned}$$

where  $K = \mathbb{E}_{\hat{\mathbf{x}}} \hat{D}^{-1}$ . Applying this result to (7), we have

$$\begin{aligned}\mathbb{E}_y[\nu_s] &\approx \mu_s, \\ \mathbb{V}_y[\nu_s] &\approx \mathbf{c}_s^\top (\Sigma + K)^{-1} \mathbf{c}_s =: \chi_s^2.\end{aligned}\tag{10}$$

Equation (10) is the main result of this section and is used for the approximation of VOI as we show next.

### 3 Approximation to the VOI

In this section we show how the results from Section 2 are used to derive the contribution  $\text{VOI}(s|S)$  of a single site  $s$  to the VOI.

Consider first the expectation  $\mathbb{E}_x[g(x_s)|\mathbf{y}]$  and define

$$M_g(\kappa_s, \xi_s) = \mathbb{E}_x[g(x_s)|\mathbf{x}].$$

Then, by an application of (4) for  $f(\mathbf{x}) = M_g(\kappa_s(\mathbf{x}), \xi_s)$ ,

$$\begin{aligned} \mathbb{E}_x[g(x_s)|\mathbf{y}] &= \mathbb{E}_x[\mathbb{E}_x[g(x_s)|\mathbf{x}|\mathbf{y}]] \\ &= \mathbb{E}_x[M_g(\kappa_s, \xi_s)|\mathbf{y}] \\ &\approx M_g(\nu_s, \xi_s). \end{aligned} \tag{11}$$

Note the dependence of the right-hand side of (11) on  $\mathbf{y}$  through  $\hat{\mathbf{x}}$ .

By combining (1), (2), (3) and (11), we have

$$\begin{aligned} \text{VOI}(s|S) &= \mathbb{E}_y \max\{0, R_s \times \mathbb{E}_x[g(x_s)|\mathbf{y}] - C_s\} - \max\{0, R_s \times \mathbb{E}_y[\mathbb{E}_x g(x_s)|\mathbf{y}] - C_s\} \\ &\approx \mathbb{E}_y \max\{0, R_s \times M_g(\nu_s, \xi_s) - C_s\} - \max\{0, R_s \times \mathbb{E}_y M_g(\nu_s, \xi_s) - C_s\} \\ &= \mathbb{E}_{\nu_s} \max\{0, R_s \times M_g(\nu_s, \xi_s) - C_s\} - \max\{0, R_s \times \mathbb{E}_{\nu_s} M_g(\nu_s, \xi_s) - C_s\}. \end{aligned} \tag{12}$$

The last expectation is with respect to the distribution of  $\nu_s$  which from (10) can be taken to be  $\nu_s \sim N(\mu_s, \chi_s^2)$ . This result can be readily applied to the different distributions considered.

In the following, without loss of generality, we set  $R_s = R$  and  $C_s = C$  for all  $s$  to simplify notation.

#### 3.1 Assessing the risk of decisions

A constraint of the VOI criterion is that it reduces the decision making to one number, which can be interpreted as the expected gain in information (GI) about the proposed experiment. This can potentially obscure information from sampling experiments. For example, two sampling experiments  $S_1$  and  $S_2$  could have  $\text{VOI}(\mathbb{S}|S_1) = \text{VOI}(\mathbb{S}|S_2)$  but the data coming from  $S_1$  may carry more uncertainty than those coming from  $S_2$ .

To assess the risk associated with an experiment  $S$  properly, we consider the distribution of GI across all possible outcomes  $\mathbf{y}$  from an experiment  $S$ , defined by

$$\text{GI}(s|S; \mathbf{y}) = \max\{0, R \times \mathbb{E}_x[g(x_s)|\mathbf{y}] - C\} - \max\{0, R \times \mathbb{E}_x g(x_s) - C\}.$$

Then, the VOI is simply given by

$$\text{VOI}(\mathbb{S}|S) = \sum_{s \in \mathbb{S}} \mathbb{E}_y \text{GI}(s|S; \mathbf{y}).$$

By (11),

$$\text{GI}(s|S; \mathbf{y}) \approx \max\{0, R \times M_g(\nu_s, \xi_s) - C\} - \max\{0, R \times \mathbb{E}_{\nu_s} M_g(\nu_s, \xi_s) - C\},$$

where  $\nu_s \sim N(\mu_s, \chi_s^2)$ . The distribution of GI for different sampling strategies can be compared to assess their risk under different criteria such as the probability of no learning at site  $s$ ,  $\Pr(\text{GI}(s|S; \mathbf{y}) \leq 0)$ .

To derive the distribution of  $\text{GI}(s|S; \mathbf{y})$ , define for  $z \geq 0$ ,

$$G_s(z) = \Pr[\text{GI}(s|S; \mathbf{y}) \leq zR - \text{PV}(s)].$$

Then,

$$G_s(z) \approx \Pr[M_g(\nu_s, \xi_s) \leq z + C/R], \text{ for } z \geq 0. \tag{13}$$

## 3.2 Specific models

### 3.2.1 Normal-identity model

We consider first the case where  $y_s|x_s$  is normally distributed with variance  $\tau^2$  and  $g(x) = x$  so the variance function  $v(g) = 1$ . Then  $K = \text{diag}\{\tau^2/m_s, s \in S\}$  and  $M_g(\kappa_s, \xi_s) = \kappa_s$ . This gives, for  $a = C/R$ ,

$$\text{VOI}(s|S) = R\chi_s\phi\left(\frac{\mu_s - a}{\chi_s}\right) + R(\mu_s - a)\Phi\left(\frac{\mu_s - a}{\chi_s}\right) - R\max\{0, \mu_s - a\}.$$

Note that in this case the approximation is exact.

Based on the closed form expression one can easily gauge the effect of input parameters on the VOI. For instance, when  $\mu_s \rightarrow \pm\infty$ , the Gaussian density  $\phi\left(\frac{\mu_s - a}{\chi_s}\right) \rightarrow 0$ . The cumulative function  $\Phi\left(\frac{\mu_s - a}{\chi_s}\right)$  goes to 0 or 1 in these cases, and the posterior value cancels with the prior value  $R\max\{0, \mu_s - a\}$ . Thus, the VOI goes towards zero for very low or high values of the prior mean. Data will not help us make better decisions for extreme prior means. For intermediate values of the prior mean parameter the data will likely help us in the decision making and the VOI is positive.

The distribution of GI, by (13) simplifies to

$$G_s(z) = \Phi\left(\frac{z + a - \mu_s}{\chi_s}\right)$$

As an example, consider the experiment where  $x_1$  and  $x_2$  are univariate standard normal with correlation  $\rho > 0$  and our reward from performing experiment  $s$  is  $x_s$ ,  $s = 1, 2$ , i.e.  $R_s = 1$  and  $C_s = 0$ . Our investment consists of sampling both  $x_1$  and  $x_2$ . The prior value for this investment is  $\text{PV} = 0$ .

Now suppose we given the following two sampling schemes:

- **Scheme 1 (Perfect information from one experiment):** Sample  $y_1 = x_1$ .
- **Scheme 2 (Imperfect information from both experiments):** Sample  $y'_1 = x_1 + \epsilon_1$  and  $y'_2 = x_2 + \epsilon_2$ , where  $\epsilon_1, \epsilon_2 \sim N(0, \tau^2)$  independently and  $\tau^2 = (1 + \rho)^{-2}(2 + \sqrt{4 + \rho^2(1 + \rho)^4}) - 1$ .

Then, for both schemes  $\text{PoV} = (1 + \rho)\phi(0)$ . On the other hand we find, for Scheme 1,

$$G_1(h) = \Phi(h), \quad G_2(h) = \Phi(h/\rho), \quad \text{for } h \geq 0,$$

while for Scheme 2,

$$G'_1(h) = G'_2(h) = \Phi(2h/(1 + \rho)), \quad \text{for } h \geq 0,$$

so  $G_1(h) < G'_1(h) = G'_2(h) < G_2(h)$ . These functions are plotted in Figure 1 for  $\rho = 0.5$ . Evidently, the risk associated with Scheme 1 is higher than the one of Scheme 2.

### 3.2.2 Poisson-log model

In this case  $g(x) = e^x$ , and its expectation becomes  $M_g(\kappa_s, \xi_s) = \exp(\kappa_s + \frac{1}{2}\xi_s^2)$ . For the Poisson model  $v(g) = g$ , and we get  $K = \text{diag}\{\tau^2/m_s \exp(-\mu_s + \frac{1}{2}\sigma_s^2), s \in S\}$ . Then, for



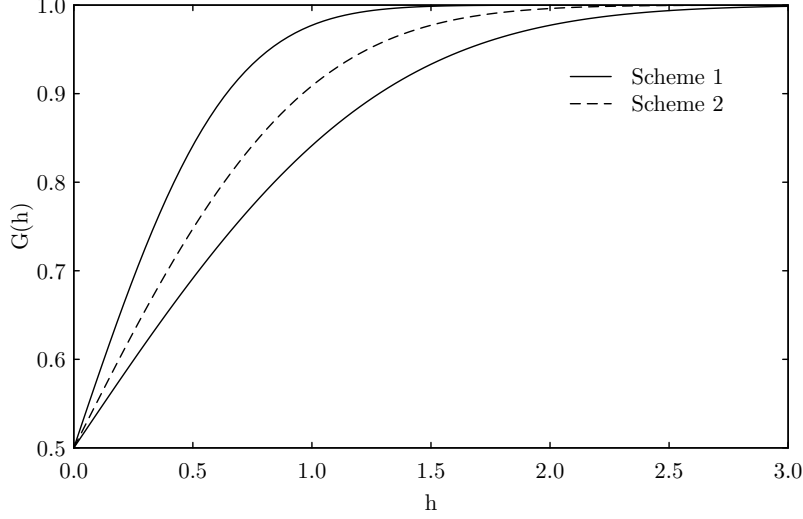


Figure 1: Probabilities  $\Pr(\text{GI} \leq h)$  for the two sampling schemes discussed in Section 3.2.1.

$a = \log(C/R)$  and using Lemma 1 in the Appendix,

$$\begin{aligned} \text{VOI}(s|S) &= \mathbb{E}_{\nu_s} \max \left\{ 0, R \times \exp \left( \nu_s + \frac{1}{2} \xi_s^2 \right) - C \right\} - \max \left\{ 0, R \times \mathbb{E}_{\nu_s} \exp \left( \nu_s + \frac{1}{2} \xi_s^2 \right) - C \right\} \\ &= R \exp \left( \mu_s + \frac{1}{2} \xi_s^2 + \frac{1}{2} \chi_s^2 \right) \Phi \left( \frac{\mu_s + \frac{1}{2} \xi_s^2 - a}{\chi_s} \right) - R e^a \Phi \left( \frac{\mu_s + \frac{1}{2} \xi_s^2 - a}{\chi_s} \right) \\ &\quad - R \max \left\{ 0, \exp \left( \mu_s + \frac{1}{2} \xi_s^2 + \frac{1}{2} \chi_s^2 \right) - e^a \right\}. \end{aligned} \quad (14)$$

The closed form facilitates interpretation. When the prior mean  $\mu_s$  gets large, the cumulative functions in (14) go to 1. This means the VOI goes to 0. The variance  $\chi_s^2$  is influenced by the correlation in the model. We have  $\chi_s = 0$  if the outcome at site  $s$  is independent of the data. In this case the cumulative functions again go to either 0, 0.5, or 1, depending on whether  $\mu_s + \frac{1}{2} \xi_s^2 - a$  is negative, zero or positive, and the VOI contribution at  $s$  becomes 0.

The distribution of GI is

$$G_s(z) = \begin{cases} \Phi \left( \frac{a - \frac{1}{2} \xi_s^2 - \mu_s}{\chi_s} \right) & \text{if } z = 0, \\ \Phi \left( \frac{a + \log(1 + z e^{-a}) - \frac{1}{2} \xi_s^2 - \mu_s}{\chi_s} \right) & \text{if } z > 0. \end{cases}$$

### 3.2.3 Binomial-logit model

In this case we need  $C < R$  otherwise the problem becomes trivial. For  $v(g) = g(1 - g)$ , we have, by an application of Lemma 2 in the Appendix,

$$K = \text{diag} \left\{ \frac{\tau^2}{m_s} (2 + \exp(-\mu_s + \sigma_s^2/2) + \exp(\mu_s + \sigma_s^2/2)), s \in S \right\}.$$

The inverse link function is  $g(x) = (1 + e^{-x})^{-1}$ . Then,  $M_g(\kappa_s, \xi_s^2) \approx g(\kappa_s / \sqrt{1 + \alpha^2 \xi_s^2})$ . This approximation uses the Gaussian approximation to the logistic-normal integral (Demidenko, 2004), derived in the Appendix (Section 8.2).

For  $a = \text{logit}(C/R)$  we have

$$\begin{aligned} \text{VOI}(s|S) &= \mathbb{E}_{\nu_s} \max \left\{ 0, R \times g \left( \nu_s / \sqrt{1 + \alpha^2 \xi_s^2} \right) - C \right\} - \max \left\{ 0, R \times \mathbb{E}_{\nu_s} g \left( \nu_s / \sqrt{1 + \alpha^2 \xi_s^2} \right) - C \right\} \\ &= R \Lambda_a \left( \frac{\mu_s}{\sqrt{1 + \alpha^2 \xi_s^2}}, \frac{\chi_s^2}{1 + \alpha^2 \xi_s^2} \right) - R g(a) \Phi \left( \frac{\mu_s - a \sqrt{1 + \alpha^2 \xi_s^2}}{\chi_s} \right) \\ &\quad - R \max \left\{ 0, \Lambda(\mu_s, \xi_s^2 + \chi_s^2) - g(a) \right\}, \end{aligned}$$

where  $\Lambda(\cdot)$  and  $\Lambda_a(\cdot)$  denote the complete and incomplete logistic-normal integrals. See Appendix (Section 8.2). As in the other cases at the limits  $\mu \rightarrow +\infty$  and  $\mu \rightarrow -\infty$  the functions  $\Lambda$ ,  $\Lambda_a$  and  $\Phi$  tend to 1 or 0 respectively and the VOI tends to 0.

For computing the distribution of GI, we use the same approximation to the logistic-normal integral.

$$G_s(z) = \begin{cases} \Phi \left( \frac{a \sqrt{1 + \alpha^2 \xi_s^2} - \mu_s}{\chi_s} \right) & \text{if } z = 0, \\ \Phi \left( \frac{\text{logit}(z + g(a)) \sqrt{1 + \alpha^2 \xi_s^2} - \mu_s}{\chi_s} \right) & \text{if } 0 < z < 1 - g(a), \\ 1 & \text{if } z \geq 1 - g(a). \end{cases}$$

## 4 Incorporating uncertainty

Up to this point we have assumed that the distribution of the latent variable  $\mathbf{x}$  is known. This is rarely the case in practice, and the sensitivity of VOI to different models and model parameters could be taken into account in the computations. One can directly study the sensitivity of the VOI results for different parameter values and/or models. More formally one can study the weighted average VOI results (with uncertainties) over different models and parameter values.

One approach to account for the uncertainty about the values of the parameters is to use the asymptotic distribution of their estimators. A large sample of parameter values can be drawn from their asymptotic distribution and the VOI is computed based on these new values. Credible intervals are then computed using the VOI samples from this procedure.

### 4.1 Model-averaged VOI

When considering more than one models, a model-weighting correction of the VOI can be calculated in the spirit of Buckland et al. (1997). To that end, suppose  $K$  different models are being considered, which we will denote by  $\mathcal{M}_1, \dots, \mathcal{M}_K$ , with associated set of parameters  $\theta_1, \dots, \theta_K$ . Either by eliciting expert opinion or past data or some other way, each model  $\mathcal{M}_k$  is given a weight  $w_k$ , such that  $w_k \geq 0$  for  $k = 1, \dots, K$  and  $\sum_k w_k = 1$ . If data are available, Buckland et al. (1997) suggest using a model-selection criterion such as AIC for deriving these weights. Let  $\hat{A}_k$  be the AIC for model  $\hat{\mathcal{M}}_k$ , derived by plugging-in the estimated parameter values  $\hat{\theta}_k$  using the data. Then the corresponding weight is

$$w_k = \frac{\exp(-\hat{A}_k/2)}{\sum_l \exp(-\hat{A}_l/2)}.$$

An aggregate VOI is then computed using  $w_k$  by

$$\widehat{\text{VOI}} = \sum_{k=1}^K w_k \widehat{\text{VOI}}_k$$

where  $\widehat{\text{VOI}}_k$  is the VOI assuming model  $\hat{\mathcal{M}}_k$ .

## 4.2 Bootstrap confidence interval for VOI

Alternatively, we can use the bootstrap method to correct for uncertainty in the parameters in combination with model weighting. The following procedure is repeated for  $b = 1, \dots, B$  to produce  $B$  bootstrap samples of the VOI.

1. Sample  $\mathcal{M}^{(b)}$  from  $\{\hat{\mathcal{M}}_1, \dots, \hat{\mathcal{M}}_K\}$  with respective weights  $w_1, \dots, w_K$ .
2. Generate data  $\mathbf{y}^{(b)}$  from model  $\mathcal{M}^{(b)}$ .
3. For each  $k = 1, \dots, K$ , let  $\hat{\mathcal{M}}_k^{(b)}$  be the fitted model  $\mathcal{M}_k$  to  $\mathbf{y}^{(b)}$  with estimated parameters  $\hat{\theta}_k^{(b)}$ , let  $\hat{A}_k^{(b)}$  be the AIC of  $\hat{\mathcal{M}}_k^{(b)}$ , and let  $\widehat{\text{VOI}}_k^{(b)}$  be the corresponding VOI.
4. Compute the weight of  $\hat{\mathcal{M}}_k^{(b)}$  for  $k = 1, \dots, K$ , by

$$w_k^{(b)} = \frac{\exp(-\hat{A}_k^{(b)}/2)}{\sum_l \exp(-\hat{A}_l^{(b)}/2)}.$$

5. Compute the VOI for the  $b$ th bootstrap sample by

$$\widehat{\text{VOI}}^{(b)} = \sum_{k=1}^K w_k^{(b)} \widehat{\text{VOI}}_k^{(b)}.$$

The bootstrap samples,  $\widehat{\text{VOI}}^{(1)}, \dots, \widehat{\text{VOI}}^{(B)}$ , can be used to derive bootstrap confidence intervals. Efron and Tibshirani (1994) discuss several approaches to that, the simpler being the percentile confidence interval constructed by computing appropriate sample quantiles from the bootstrap sample.

On the other hand, when an investment consists of multiple projects  $s \in \mathbb{S}$ , it is important that the confidence intervals for the VOI from each project hold simultaneously. An algorithm for constructing simultaneous confidence intervals using bootstrap samples is described in Mandel and Betensky (2008) and proceeds as follows. Let  $\text{VOI}^{(b,s)}$  denote the  $b$ th bootstrap sample for project  $s$  among a bootstrap sample of size  $B$ , and let  $r(b, s)$  be its corresponding rank among those  $B$  samples. For  $b = 1, \dots, B$ , let  $r(b) = \min_s r(b, s)$ ,  $R(b) = \max_s r(b, s)$ , and  $r_p$  and  $R_p$  denote the  $p$ -percentiles of  $r(b)$  and  $R(b)$  respectively,  $b \in \{1, \dots, B\}$ . Then a level- $(1 - p)$  simultaneous confidence interval for the VOI of project  $s$  is given by the  $r_{p/2}$  and  $R_{1-p/2}$  ordered elements of  $\{\widehat{\text{VOI}}^{(b,s)}, b = 1, \dots, B\}$ .

## 5 Computational Experiments

In this section we compare the approximations to the VOI derived in Section 3 against the Monte-Carlo sampling. We also perform a sensitivity analysis of the proposed approximation. The general setup consists of the spatial domain  $[0, 1]^2$  with the possible experiments consisting of the  $n = 25$  pairs  $\mathbb{S} = \{s_{ij} = (\frac{i}{4}, \frac{j}{4}) \mid i, j = 0, 1, \dots, 4\}$ . We define  $S = \{s_{ij} : i, j \text{ odd}\}$  and compute  $\text{VOI}(s_{ij}|S)$  with  $C_s = C = 0.5$  and  $R = 1$ .

The latent component  $\mathbf{x}$  is assumed to have mean at location  $s_{ij}$  equal to  $\mu_{ij} = -1 + (i + j)/4$  and variance-covariance matrix  $\sigma^2 R(\rho)$  where  $R(\rho)$  is the matrix whose elements are of the form  $\exp(-\rho \|s_{ij} - s_{i'j'}\|)$ . Larger values of the parameter  $\rho$  decrease the correlation between experiments.

The outcome of each experiment is taken to be from the exponential family. We consider the Gaussian, Poisson and binomial cases, with  $m$  replications and dispersion parameter  $\tau^2$ .

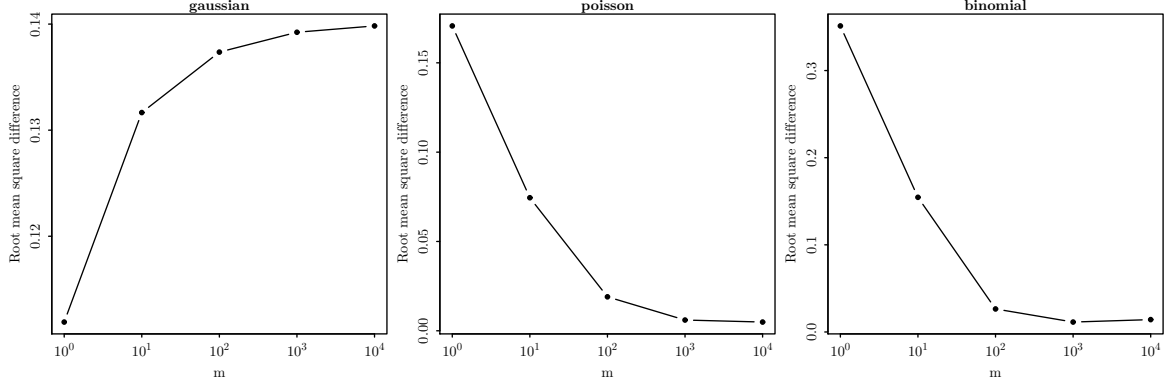


Figure 2: Comparison between the analytical and Monte-Carlo approximations to VOI.

### 5.1 Comparison with Monte-Carlo

In this section we fix  $\sigma^2 = 10$ ,  $\tau^2 = 1$ ,  $\rho = 0.6$  and perform computations for  $m = 10^b$ ,  $b = 0, \dots, 4$ . The Monte-Carlo method was implemented as follows:

1. Sample  $N_O$  times  $\mathbf{y}_S^{(i)} \sim p(\mathbf{y}_S)$  on  $S$ . This is done in two steps, first a sample  $\mathbf{x}_S^{(i)} \sim p(\mathbf{x}_S)$  on  $S$  is taken and then  $\mathbf{y}_S^{(i)} \sim p(\mathbf{y}_S | \mathbf{x}_S^{(i)})$ .
2. For  $i = 1, \dots, N_O$

Compute a Monte-Carlo approximation  $A_S^{(i)}$  to the expectation  $\mathbb{E}_{\mathbf{x}}[g(\mathbf{x}_S) | \mathbf{y}_S^{(i)}]$ . This is computed using importance sampling with  $N_I$  samples and proposal distribution equal to the Gaussian approximation to  $p(\mathbf{x}_S | \mathbf{y}_S^{(i)})$ .

3. Approximate the VOI by

$$\text{VOI}(s|S) \approx \frac{1}{N_O} \sum_{i=1}^{N_O} \max \left\{ 0, R \times A_s^{(i)} - C \right\} - \max \left\{ 0, R \times \left[ \frac{1}{N_O} \sum_{i=1}^{N_O} A_s^{(i)} \right] - C \right\}$$

for  $s \in \mathbb{S}$ .

In step 3 above we use the property of the iterated expectation for the second term. For our computations we used  $N_O = N_I = 10^4$  samples for all cases.

Figure 2 shows the square-root mean square difference between the analytical approximation to the VOI and the Monte-Carlo approximation for each of the three distributions considered. As the analytical approximation is exact for the Gaussian case, that case indicates the increase in the Monte-Carlo error as  $m$  increases. This is due to the larger variance of the simulated  $\mathbf{y}$ , which increases the variability of the Monte-Carlo average. For the Poisson and binomial cases the mean square difference between the two methods drops as  $m$  increases which can be explained by the improvement of the analytical approximation for large  $m$ .

A similar pattern can be obtained by considering the distribution of GI for each setting. The approximate distribution function  $G(z)$  given in (13) was compared against the empirical probabilities derived from the Monte-Carlo sample using the algorithm outlined at the beginning of this section without the final step. Both probabilities were computed for 32 values of  $z$ , where  $z = 10^c$  for  $c = -\infty, -5, -4.8, \dots, 1$ . For two identical distributions, these probabilities will be identical. We compare the two distributions by computing a root mean square difference between the corresponding probabilities across all experiments and the different values of  $z$ .

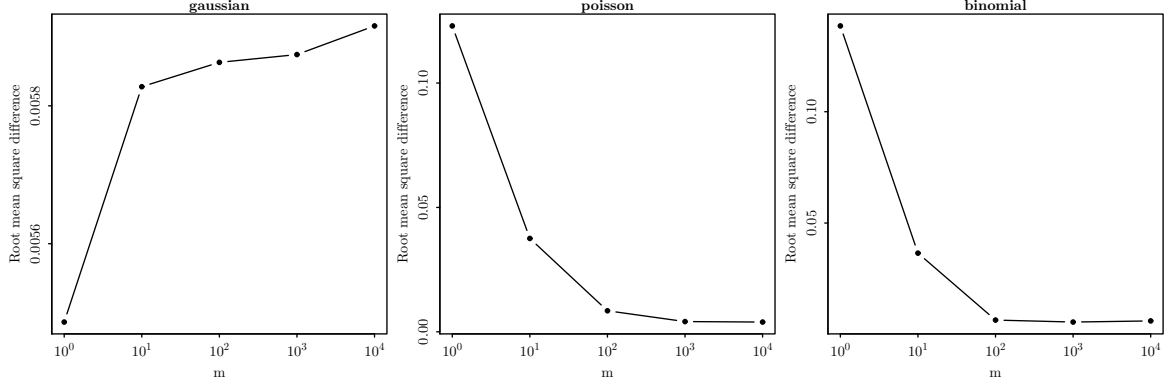


Figure 3: Comparison between the analytical and Monte-Carlo approximations to the distribution of the information gain.

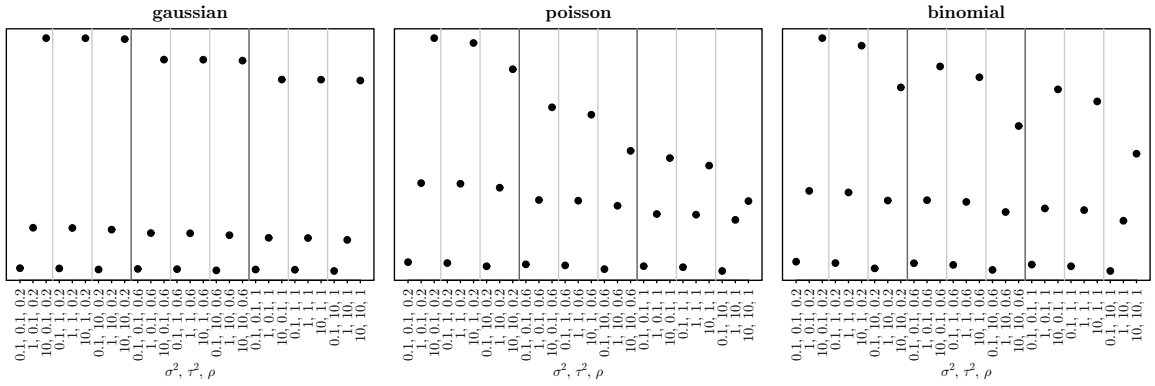


Figure 4: Results from the sensitivity study. For each distribution we plot the approximate VOI against the different parameter values considered.

Figure 3 plots the root mean square difference against the values of  $m$  for the three distributions. The figure verifies that the approximation to the distribution of GI improves with larger  $m$  as with VOI. Note again that the Gaussian case is exact so the increasing pattern is due only to the Monte-Carlo error.

## 5.2 Sensitivity analysis

In this section we fix  $m = 100$  and compute the VOI as a function of the parameters  $\sigma^2$ ,  $\tau^2$  and  $\rho$ . We choose  $3 \times 3 \times 3$  combinations with  $\sigma^2, \tau^2 \in \{0.1, 1, 10\}$  and  $\rho \in \{0.2, 0.6, 1\}$ . The analytical approximation to the VOI is computed for each combination and for the three families considered. The results are plotted in Figure 4.

The pattern corresponding to the three distributions is similar. The variance parameter  $\sigma^2$  has the largest impact and  $\tau^2$  the least. The effect of the correlation parameter  $\rho$  is more apparent when the  $\sigma^2$  is large. Also the VOI decreases as the sites become less correlated to each other. For the Poisson distribution we notice a relatively faster decline in VOI when  $\rho$  increases.

The case where the range of the mean  $\mu$  varies together with the other parameters was also considered but not shown. In this case the results support our interpretation in Section 3 that the effect of the mean is larger for intermediate values, when we are most indifferent and the data can be more helpful.

## 6 Examples

A typical procedure for decision making based on the VOI should cover (i) comparison of different sampling schemes; (ii) investigation of the sensitivity of the VOI to changes in the costs and revenues; (iii) investigation of the sensitivity of the VOI to model and parameter uncertainty. In this section we illustrate the application of our methods to two examples.

### 6.1 Poisson spatio-temporal model for disease pretesting

We consider the bovine tuberculosis (BTB) data collected during the years 1989 to 2002 from farms in Cornwall, UK. The data consist of the locations of infected farms found upon inspection during the fourteen-year period. The data were analysed by Diggle et al. (2005) among others.

#### 6.1.1 The decision problem

To formulate the decision problem, we take the role of the monitoring agency that decides whether to test for the disease or not, and where. To that end, the entire spatial region is split into 90 grid cells with maximum width 8Km and maximum height 8Km as shown in Figure 5. If all cattle within a cell are inspected and all infected farms are eliminated, then that particular cell is considered “treated” for that year. Thus, the reward for treating cell  $s$  at time  $t$  (number of years since 1988) is  $-C_s - R_1 y_{s,t}$ , where  $C_s$  is the search cost proportional to the area of the cell  $s$ ,  $R_1$  is the loss occurring when an infected farm is found and therefore eliminated, and  $y_{s,t}$  is the number of infected farms at time  $t$  in cell  $s$ . Alternatively, the agency may decide to “skip” cell  $s$ , in which case the reward is  $-R_2 y_{s,t}$ . We set  $R_2 > R_1$  because an infected farm can incur higher losses if it remains undetected. With these rewards, the prior value for treating cell  $s$  at time  $t$  is

$$PV_t(s) = \max \{-C_s - R_1 E_y y_{s,t}, -R_2 E_y y_{s,t}\}, \quad (15)$$

i.e. the agency’s decision is to treat cell  $s$  if its expected loss is less than the expected loss when the cell is skipped.

Let us also suppose that, prior to treatment, the monitoring agency has the option to administer a pretest to a sample of cattle from each farm within a cell. The pretest can be used to gain information, denoted  $\mathbf{y}$ , about the distribution of the disease and help decide which cells to treat. Suppose that the cells  $S = \{s_1, \dots, s_n\}$  have been chosen for the pretest. Then, the posterior value for treating cell  $s$  at time  $t$  provided by  $S$  is

$$PoV_t(s|S) = E_{\mathbf{y}} \max \{-C_s - R_1 E_y[y_{s,t}|\mathbf{y}], -R_2 E_y[y_{s,t}|\mathbf{y}]\}. \quad (16)$$

By combining (15) and (16), the VOI for treating cell  $s$  at time  $t$  provided by the pretest  $S$  becomes

$$\begin{aligned} VOI_t(s|S) &= E_{\mathbf{y}} \max \{-C_s - R_1 E_y[y_{s,t}|\mathbf{y}], -R_2 E_y[y_{s,t}|\mathbf{y}]\} - \max \{-C_s - R_1 E_y y_{s,t}, -R_2 E_y y_{s,t}\} \\ &= E_{\mathbf{y}} \max \{-C_s + (R_2 - R_1) E_y[y_{s,t}|\mathbf{y}], 0\} - R_2 E_{\mathbf{y}} E_y[y_{s,t}|\mathbf{y}] \\ &\quad - \max \{-C_s + (R_2 - R_1) E_y y_{s,t}, 0\} + R_2 E_y y_{s,t} \\ &= E_{\mathbf{y}} \max \{0, (R_2 - R_1) E_y[y_{s,t}|\mathbf{y}] - C_s\} - \max \{0, (R_2 - R_1) E_y y_{s,t} - C_s\}. \end{aligned} \quad (17)$$

For the purposes of this example, we assume that the agency is able to pretest a total of  $n = 9$  cells (10% of all cells).

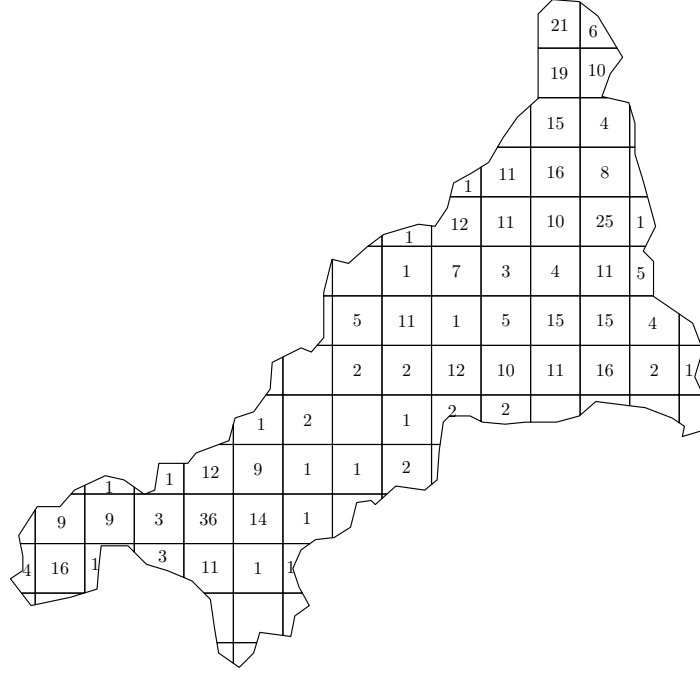


Figure 5: Sampling grid for the BTB example. The numbers show the total number of infected farms in that cell across the years 1989 to 1998; the empty cells correspond to zero counts.

We now specify our modelling framework. Let  $x_{s,t}$  denote the logarithmic disease intensity at cell  $s$  at time  $t$ ,  $s \in \mathbb{S}$ ,  $t \in \mathbb{T}$ . For the purposes of this example, we model  $\{x_{s,t}\}$  as a separable spatio-temporal Gaussian process with constant mean, i.e.

$$x_{s,t} = \beta_0 + \eta_s + \epsilon_t,$$

where  $\{\eta_s\}$  is a spatial conditional autoregressive process (CAR) on a square lattice (Cressie, 1993, Section 6.3.2) and  $\{\epsilon_t\}$  is a temporal CAR process. We will denote by  $\text{CAR}(p, q)$  the spatial-temporal model with spatial dependence of order  $p$  and temporal dependence of order  $q$ . Specific details on the spatial and temporal components of the model are given in Appendix 8.3. Unless otherwise stated, the  $\text{CAR}(1, 1)$  model was used.

Conditional on  $x_{s,t}$ , the number of infected farms  $y_{s,t}$  within cell  $s$  at time  $t$  is Poisson distributed with mean  $m_s e^{x_{s,t}}$  where  $m_s$  denotes the area of cell  $s$  divided by 64 in  $\text{Km}^2$ . The cost  $C_s$  for cell  $s$  is also set to  $C_s = m_s$  while the difference in revenue  $R_2 - R_1 = 1$ . Then, the VOI from (17) becomes

$$\text{VOI}_t(s|S) = m_s \mathbf{E}_{\mathbf{y}} \max \{0, \mathbf{E}_x[\exp(x_{s,t})|\mathbf{y}] - 1\} - m_s \max \{0, \mathbf{E}_x \exp(x_{s,t}) - 1\}.$$

For any given year  $t$ , we assume that all data prior to that year were observed and use them to estimate the parameters of our model by maximum likelihood. Given parameter estimates, the plug-in predictive distribution of  $\mathbf{x}_t$  is the normal distribution with mean and variance given by (20) in the Appendix.

### 6.1.2 Comparison of alternative sampling schemes

For comparison, we consider four different sampling schemes: (1) The sequentially optimal sampling scheme as described below; (2) Select the  $n$  cells which correspond to the maximum

Scheme	1999	2000	2001	2002
1	2.237	1.886	1.547	1.990
2	2.130 (7)	1.804 (5)	1.462 (5)	1.908 (4)
3	2.168 (5)	1.815 (4)	1.469 (5)	1.989 (1)
4	2.147 (5)	1.804 (4)	1.462 (5)	1.975 (1)

Table 1: VOI for the four schemes considered for the BTB example in each year. The number of sites that differ from Scheme 1 are shown in parentheses for Schemes 2–4.

count in the previous year; (3) Select the  $n$  cells which correspond to the maximum total count up to the previous year; (4) Select the  $n$  cells which correspond to the maximum estimated mean for the present year.

The choice of the pretest cells for the sequentially optimal scheme is done as follows. The posterior value for pretesting each cell is calculated and the cell  $S_1 = \{s_1\}$  that corresponds to the highest  $\text{VOI}(\mathbb{S}|S_1)$  is selected. The remaining 89 cells are searched again to obtain  $S_2 = \{s_1, s_2\}$  which corresponds to the highest  $\text{VOI}(\mathbb{S}|S_2)$ . This procedure is repeated until we obtain  $S_9 = \{s_1, \dots, s_9\}$ . More generally, the choice of the pretest locations can also be seen as a spatial design problem.

Table 1 shows the VOI for the four schemes considered. As anticipated, Scheme 1 achieves the largest VOI, while Schemes 2 and 4 appear to be worse than Scheme 3.

After the pretest locations are selected using the sequentially optimal scheme, the pretest is administered and the corresponding cells are observed. The data from the pretest cells are augmented with the existing data and the model is refitted and a new prior value for each cell is computed. Figure 6 shows the treatment scheme before and after the pretest. The middle column of Figure 6 shows that the sequentially optimal strategy for identifying pretest cells tends to give tests near borders of the grey-white zones, i.e. zones where we are most indifferent and additional information would assist the decision making. In some cases pretesting increases the number of treated cells and in others it reduces them.

### 6.1.3 VOI sensitivity to the cost of pretesting

To assess the sensitivity of decision to the costs, we compare the sequentially optimal decision scheme when  $C_s = rm_s$ , where  $r$  is a cost factor and is chosen to be  $r \in \{0.1, 0.2, 0.5, 1, 2, 5, 10, 20\}$ . The case  $r = 1$  gives our original cost values. We compare the VOI for the sequentially optimal decision for the different values of  $r$ . Let  $\text{VOI}_i$  be the VOI for cost factor  $r_i$ ,  $i = 1, \dots, 6$ . Then  $(\text{VOI}_i - \text{VOI}_{i-1})/(r_i - r_{i-1})$  denotes the change in VOI per cost change. This measure is plotted against  $r_i$  for each year in Figure 7. We observe that there is larger impact if the costs are lower. As the costs get higher, we do not expect large changes between the VOI and this is apparent in our results.

### 6.1.4 Incorporating model and parameter uncertainty in the VOI

Next, we consider incorporating parameter and model uncertainty in our decisions. Initially we consider 8 different  $\text{CAR}(p, q)$  models for  $p = 0, 1, 2$ ,  $q = 0, 1, 2$ ,  $p + q > 0$ . These models were fitted to the data up to, and including, 1998, however the models with no spatial correlation ( $p = 0$ ) were significantly worse than the remaining models and were subsequently discarded.

From the models fitted we compute the weighted VOI at each cell for the year 1999 for the optimal sequential sampling scheme from Section 6.1.2. Based on the individual VOI values we produce an aggregate value as we discuss in Section 4.1. The results are shown in Table 2. When considering an ensemble of models, there can be significant changes in the



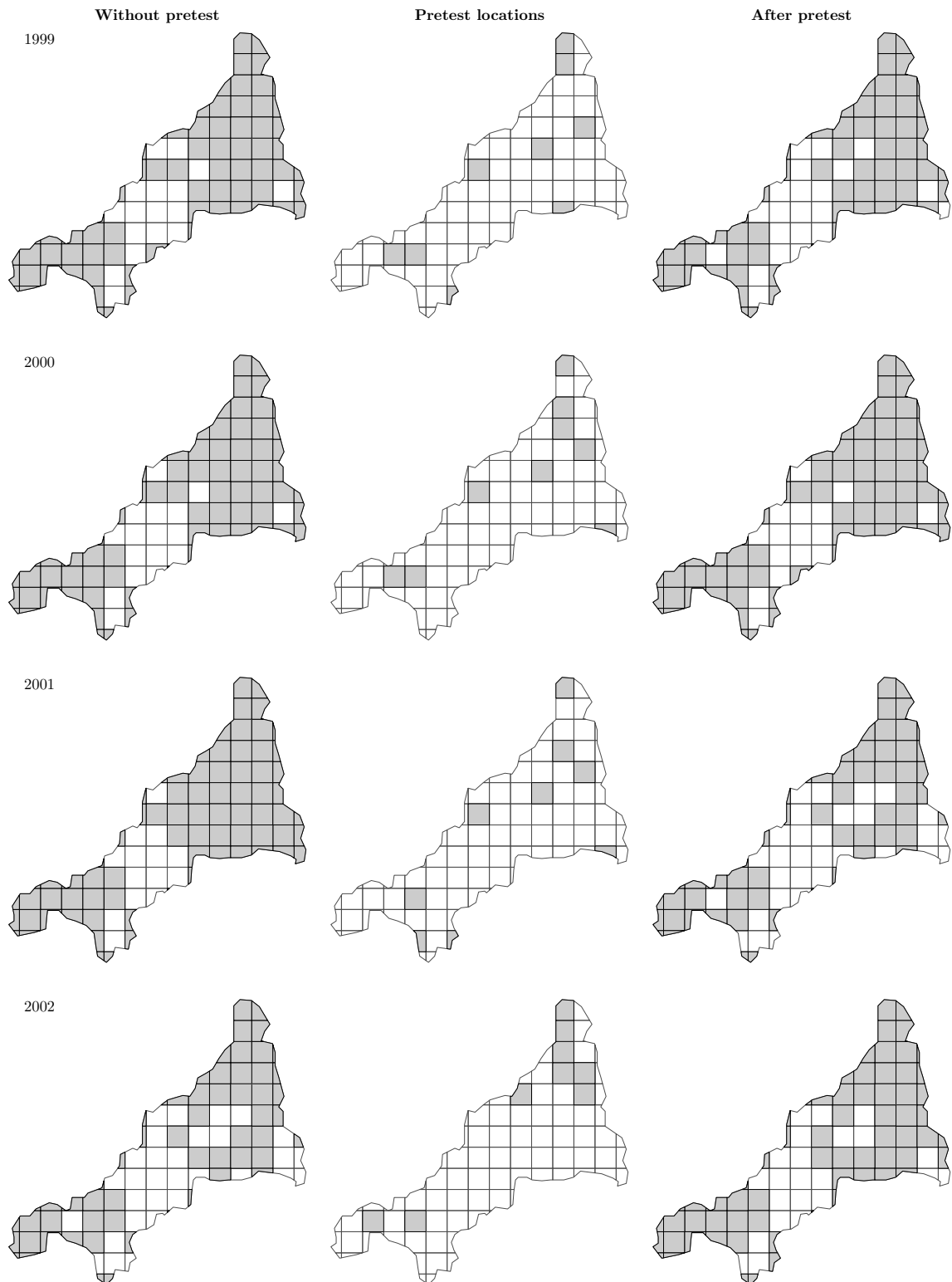


Figure 6: The grey cells indicate for each year: treated cells without pretesting (left column), pretest cells (middle), treated cells after pretesting (right).

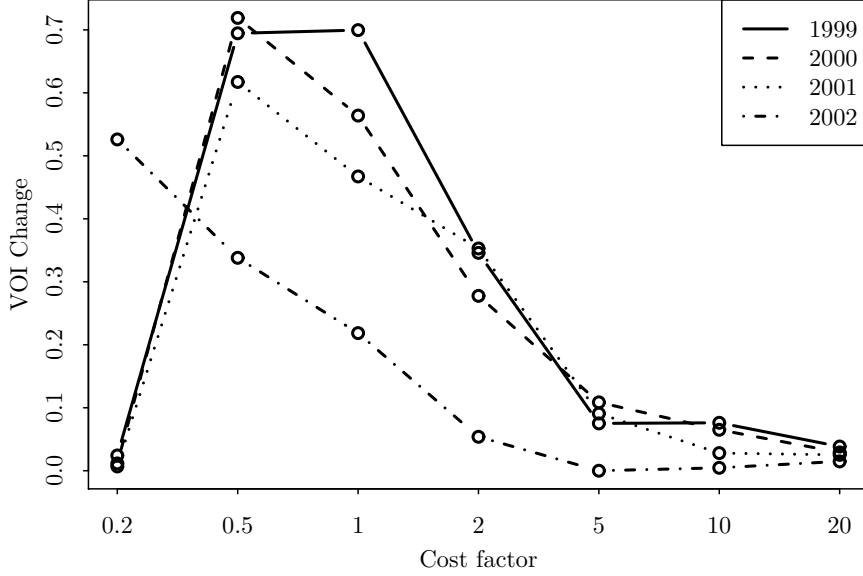


Figure 7: Change in VOI from the previous cost value per cost change,  $(\text{VOI}_i - \text{VOI}_{i-1})/(r_i - r_{i-1})$ , plotted against the cost factor  $r_i$  for each year.

Model	AIC	Weight	Total VOI	90% Percentile interval
CAR(1, 0)	766.52	0.05	4.99	(2.98, 6.81)
CAR(2, 0)	765.27	0.09	4.81	(3.00, 6.58)
CAR(1, 1)	764.21	0.16	4.38	(2.71, 7.66)
CAR(2, 1)	762.98	0.29	4.24	(2.53, 7.61)
CAR(1, 2)	764.45	0.14	2.43	(0.57, 6.64)
CAR(2, 2)	763.20	0.26	2.23	(0.53, 6.31)
Weighted			3.57	(1.09, 6.62)

Table 2: Models fitted to the BTB data with corresponding weights, total VOI and corresponding 90% percentile interval. The VOI and percentile interval for the weighted model is also shown.

calculated VOI. Figure 8 plots the model-weighted VOI against the VOI for the CAR(1,1) model. As we can see, the general ordering of cells is preserved but the actual values can differ.

Next we consider bootstrap calibration based on  $B = 100$  bootstrap samples. The bootstrap data  $\mathbf{y}^{(b)}$  were generated conditioned on the fitted values  $\hat{\eta}$  and  $\hat{\epsilon}$  for the selected model. For each bootstrap sample we fit the 6 CAR models considered and compute a weighted aggregate VOI for each cell. Individual 90% percentile confidence intervals and simultaneous confidence intervals were constructed as we discuss in Section 4.2. These are plotted in Figure 9. As we would expect, the simultaneous confidence intervals are wider but the pattern follows the non-calibrated VOI. We observe shrinkage of the bootstrap average towards the overall mean compared to the non-calibrated VOI.

A closer examination of the features which induce uncertainty in the calculation of the VOI reveals that cells which are near the boundary and therefore have fewer neighbours, carry little uncertainty. Also, the uncertainty is reduced at cells which have close to zero or very high counts. Most uncertainty is featured at cells which are in the middle and have moderate counts.

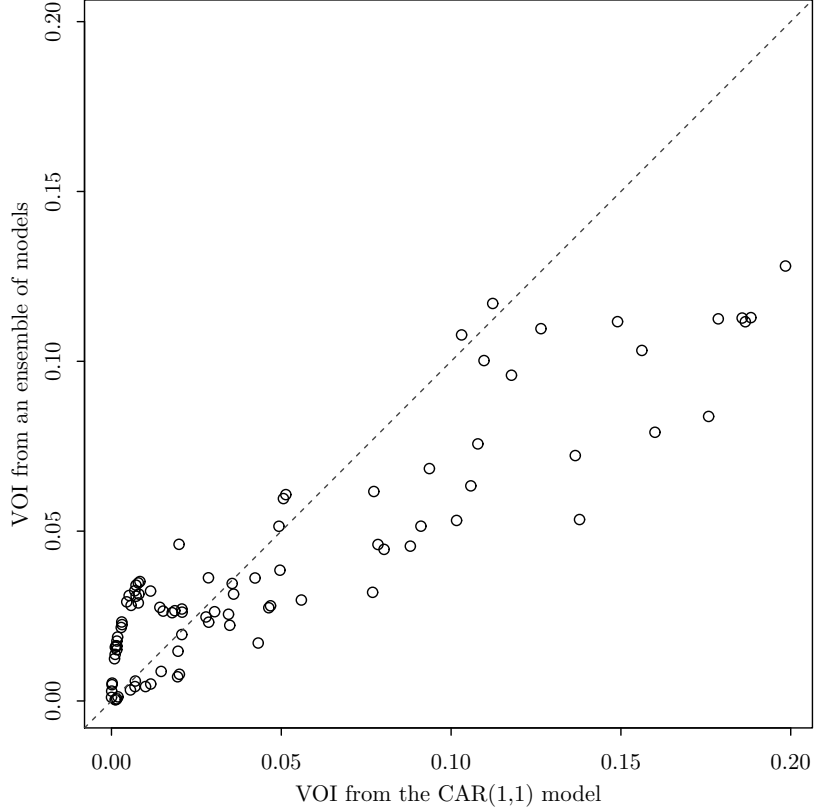


Figure 8: Aggregate VOI plotted against the VOI for the CAR(1,1) model only.

## 6.2 Poisson spatial model for joint counts affecting stability in mining

### 6.2.1 The decision problem

We consider decisions related to rock support in mining operations, where one would avoid rock fall. The strength of the rock mass depends on a number of attributes such as joint intensity, rock mechanical properties, fluid components, faulting, and so on, see e.g. Nilsen et al. (2003). The joints of the rocks are critical here, and it is the focus of our example from a mine in Norway (Ellefmo and Eidsvik, 2009), see Figure 10.

A set of 52 critical tunnelling locations near altitude 250 metres have been selected. The decision to add support at any of these locations comes with the cost of bolting equipment and labour, but ensures that rock fall will not occur at this location. Without the added support at a location we assume the cost of rock fall depends on the uncertain joint intensity at that location.

Let  $x_s$  be the log intensity of joints at site  $s$ . Let further  $C_s$  be the cost of adding support at this location and  $R_s E_x[\exp(d_s x_s)]$  be the expected loss associated with rock fall at the same location when we do not add support. Note that  $C_s$ ,  $R_s$  and  $d_s$  will depend on rock mechanical properties, fluid composition, geometric considerations, cost of rock mass transport, and other engineering inputs. For simplicity, these input variables have been set to  $C_s = C = 20000$  and  $R_s = R = 100$  money units (\$), and  $d_s = d = 3$ . The prior value for this decision problem related to rock support becomes  $PV(\$) = \sum_{s \in \mathbb{S}} \max\{-C, -R E_x[\exp(dx_s)]\}$ .

We use VOI analysis to evaluate which borehole information would be more informative in such a decision situation. Letting  $\mathbf{y}$  denote a generic joint count data set acquired according to a specific spatial design  $S$ , the posterior value is given by  $PoV(\$|S) =$

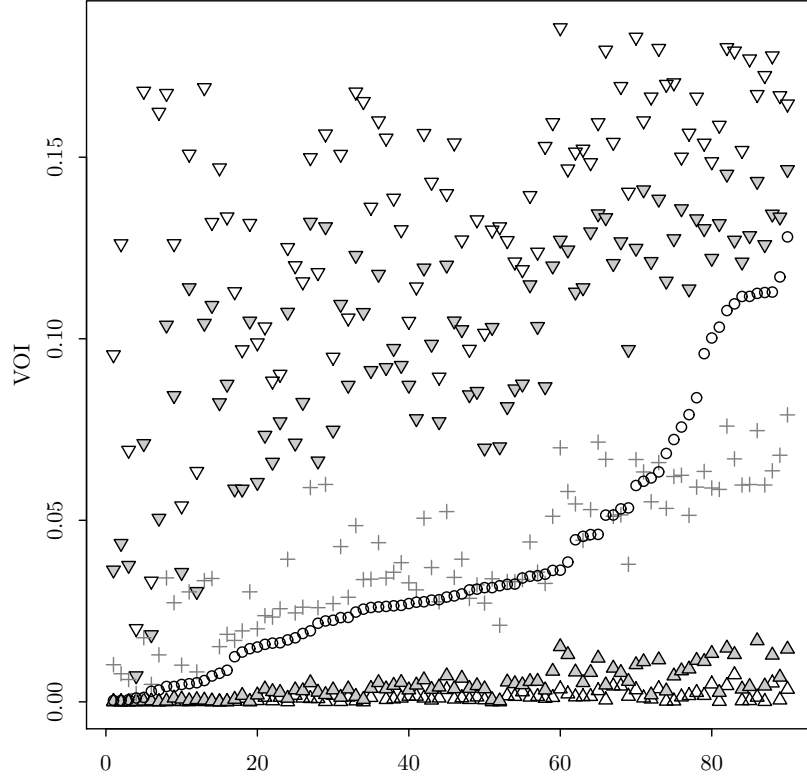


Figure 9: For each cell, percentile bootstrap confidence intervals (filled triangles); simultaneous bootstrap confidence intervals (hull triangles); bootstrap average VOI (+); non-bootstrap weighted VOI (circles).

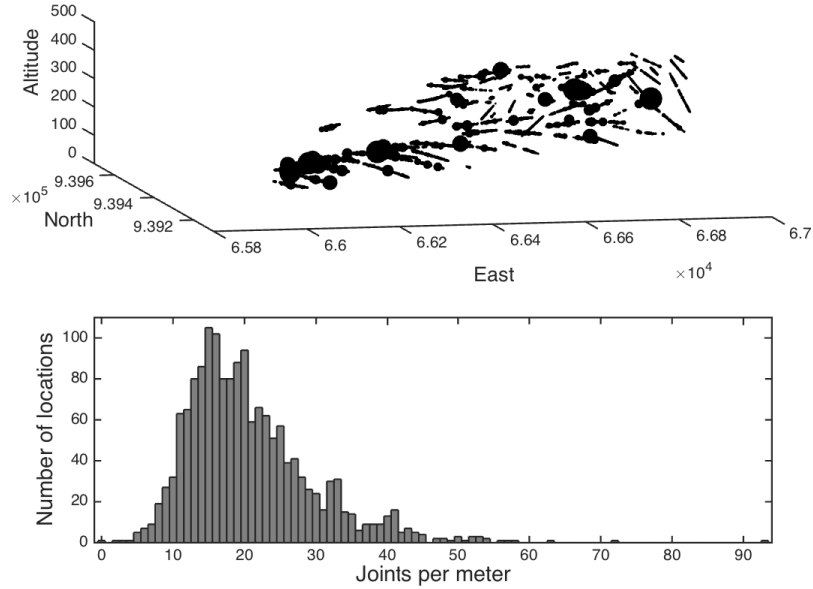


Figure 10: Top: Illustration of a joint frequency count data set. The dots indicate locations of joint counts data. Larger dots mean larger number of joints. The largest count is 93, the smallest is 0. There are 1615 locations in about 100 boreholes. Bottom: Histogram of the joint counts.

Design	Data size	VOI (\$)
All boreholes	1615	216 000
Half of the boreholes	768	165 000
Every second observation in half of the boreholes	383	159 000
A quarter of the boreholes	383	96 000

Table 3: Comparison of different designs for the mining example.

$\mathbb{E}_{\mathbf{y}} \sum_{s \in \mathbb{S}} \max\{-C, -RE_x[\exp(dx_s)|\mathbf{y}]\}$ . By similar arguments as in Section 6.1, we get

$$\text{VOI}(\mathbb{S}|S) = \mathbb{E}_{\mathbf{y}} \sum_{s \in \mathbb{S}} \max\{0, RE_x[\exp(dx_s)|\mathbf{y}] - C\} - \sum_{s \in \mathbb{S}} \max\{0, RE_x[\exp(dx_s)] - C\},$$

which can be approximated using the methods presented in Section 3.

We now specify our statistical model. Ellefmo and Eidsvik (2009) analysed the joint count data using a Poisson likelihood model and a Gaussian model for the latent log intensity  $x_s$ . The authors used a Gaussian model with constant mean and covariance structure defined by a nugget effect plus an exponential anisotropic covariance function. Based on the Laplace approximation parameter values for that dataset were specified to: mean 1.55, partial sill 0.13, nugget 0.04 and in-strike effective correlation 300 metres (meaning  $\rho = 3/300 = 0.01$ ). The correlation perpendicular to the ore strike was set to a quarter of the in-strike correlation length, i.e. 75 metres. In the current paper we consider the prospective analysis of joint measurements of a similar type.

The mean for the joint intensity is relatively large, and the prior decision is to add support at all locations. By collecting borehole data we will pull these decisions more clearly towards added support, or towards avoiding support when the neighbouring joint count observations are small, indicating that more support is likely not necessary.

### 6.2.2 Comparison of alternative sampling schemes

The VOI depends on the spatial acquisition design  $S$ . We compare the VOI of gathering the entire set of 1615 borehole data against the three partial designs mentioned in Table 3. The boreholes for the partial designs were chosen randomly but in a way that samples from smaller designs consisted of a subset of samples from larger ones.

The VOI decreases when we collect less data, but the decrease is slower than one would expect from the fractional splitting of the data. Moreover, the spatial dependence clearly influences the VOI since the strategy with half of the boreholes and coarser core samples of joint counts has a much higher VOI than dense sampling in a quarter of the boreholes, even though the data size is the same for these two options.

### 6.2.3 VOI sensitivity to price ranges

These VOI results must be compared with the price levels of the different data acquisition schemes. We compare the option defined by a quarter of the boreholes with that of every second observation in half of the boreholes (Half-Half). The number of data is then the same (383), so the processing price of joint counts data is assumed equal for the two schemes, but the cost of drilling is twice as large for the Half-Half option (drilling 3000 metres versus 1500 metres). The notion of decision regions for data collection here relies on selecting the largest option as follows:

$$\text{Decision} = \arg\max \left( \text{VOI}_{\text{Half-Half}} - \text{Price}_{\text{Half-Half}}, \text{VOI}_{\text{Quarter}} - \text{Price}_{\text{Quarter}}, 0 \right).$$

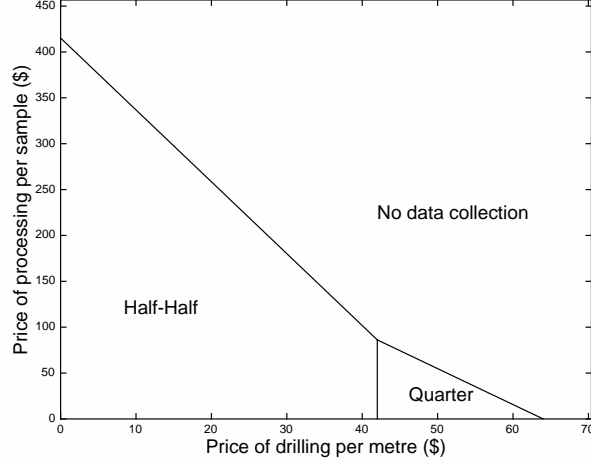


Figure 11: Decision regions for two possible data acquisition schemes in the mining joint example.

Figure 11 shows the decision regions as a function of the price of drilling per metre (horizontal axis) and the price of processing per sample (vertical axis). When the drilling cost increases, the Quarter option is better. If the prices become very large, the decision is to purchase no data.

#### 6.2.4 VOI sensitivity to model parameters

We next study the sensitivity to the statistical model parameters. This is done by perturbing the prior mean and covariance parameter from their reference level, assuming the exponential covariance model is valid here. The sensitivity range of parameter values is determined by the approximate Gaussian distribution for mean and covariance parameters (partial sill, nugget and correlation range), given the current data. The reference VOI for a full design is 216 000 money units. The 90% coverage (sensitivity) interval for VOI in this case becomes (110 000, 260 000). When we cross-plot the VOI results for individual parameters, we notice the clearest trend for the mean parameter. The VOI is highest for prior mean near 1.5, at which we are most indifferent about rock support decisions. When the mean value gets lower (or higher), it is easier to make decisions about no support (or added support). Additional joint count data are unlikely to change this decision, and the VOI is smaller.

## 7 Discussion

In this paper we derive approximations to the VOI for the generalised linear mixed model with correlated random effects, with particular focus to the spatial case. Our method consists of a mix of Laplace approximation techniques and matrix approximations, together with an approximation to the logistic-normal integral for the binomial model. Under certain conditions on the sample size the approximation is comparable to, and significantly faster than Monte-Carlo integration. In fact, we find that the Monte-Carlo method exhibits larger error when the sample size is large which is in contrast with the error of our analytical approximation.

To assess the risk of the decision, we also derive an approximation to the distribution of the gain in information when acquiring data. The approximation uses the same tools and has the same properties as the approximation to the VOI.

Because of the inherent correlation in the response variable, the outcome from one site

can provide information about the outcome at other sites and indeed in our computations we find that the stronger the correlation the higher the value. We observe strong sensitivity to the variance of the random effects, but the variability in the response is less influential. This suggests that misspecification of the variance may lead to incorrect estimates of the true VOI.

Rather than seeing the VOI as one definite number for management decisions, we argue that VOI analysis should include risks and sensitivities by computing the VOI for a range of statistical models and input parameters. When this kind of VOI analysis is done for a set of possible experiments, it forms an instructive foundation for making relevant, material and economic management decisions related to information gathering.

Our methods assume that the parameters of the model, and the model itself, are known. To allow for parameter uncertainty to be incorporated in the model, we suggest using model averaging techniques to combine the VOI from different models. Parameter uncertainty can be incorporated in the VOI either by considering the asymptotic distribution of their estimators or by bootstrap calibration.

The VOI can be seen as a design criterion where the objective is expressed in monetary units. In this case budget constraints can be used naturally within a design framework. We illustrated elements of this for the bovine tuberculosis and the mining stability examples.

We have assumed that the decision maker is risk neutral, and the calculations are based on expected values. For non-linear utility functions the computations involved for GI and VOI would require further approximations. A second open question is incorporating parameter learning as data arrive sequentially, and to phrase the overall problem as a coupled or sequential decision problem.

## 8 Appendix

### 8.1 Some preliminary results

**Lemma 1.**

$$\int_A^\infty \exp(\chi z) \phi(z) dz = \exp\left(\frac{\chi^2}{2}\right) \Phi(\chi - A).$$

*Proof.*

$$\begin{aligned} \int_A^\infty \exp(\chi z) \phi(z) dz &= \int_A^\infty \exp\left(-\frac{1}{2}z^2 + \chi z\right) \frac{1}{\sqrt{2\pi}} dz \\ &= \int_A^\infty \exp\left\{-\frac{1}{2}(z^2 - 2\chi z + \chi^2 - \chi^2)\right\} \frac{1}{\sqrt{2\pi}} dz \\ &= \exp\left(\frac{\chi^2}{2}\right) \int_A^\infty \exp\left\{-\frac{1}{2}(z - \chi)^2\right\} \frac{1}{\sqrt{2\pi}} dz \\ &= \exp\left(\frac{\chi^2}{2}\right) \{1 - \Phi(A - \chi)\} \\ &= \exp\left(\frac{\chi^2}{2}\right) \Phi(\chi - A). \end{aligned}$$

□

**Lemma 2.** *If  $z \sim N(\mu, \sigma^2)$ , then*

$$\mathbb{E}_z[\exp(-z)(1 + \exp(z))^2] = 2 + \exp(-\mu + \sigma^2/2) + \exp(\mu + \sigma^2/2).$$

*Proof.*

$$\begin{aligned}
\mathbb{E}_z[\exp(-z)(1 + \exp(z))^2] &= \int (2 + \exp(-\sigma u - \mu) + \exp(\sigma u + \mu))\phi(u) du \\
&= 2 + e^{-\mu} \int \exp(-\sigma u)\phi(u) du + e^{\mu} \int \exp(\sigma u)\phi(u) du \\
&= 2 + \exp(-\mu + \sigma^2/2) + \exp(\mu + \sigma^2/2).
\end{aligned}$$

□

## 8.2 Approximation to the logistic-normal integral

Let  $g(x) = (1 + e^{-x})^{-1}$  and consider

$$\Lambda(\mu, \sigma^2) := \int_{-\infty}^{\infty} g(x)\sigma^{-1}\phi\left(\frac{x-\mu}{\sigma}\right) dx, \quad (18)$$

$$\Lambda_a(\mu, \sigma^2) := \int_a^{\infty} g(x)\sigma^{-1}\phi\left(\frac{x-\mu}{\sigma}\right) dx. \quad (19)$$

The above integrals do not have a closed-form solution. The one in (18) is known as the logistic-normal integral. Demidenko (2004) discusses different approximations to it in Section 7.1.2. The one in (19) will be referred to as the incomplete logistic-normal integral. By an application of the dominated convergence theorem, both integrals converge to 0 as  $\mu$  tends to  $-\infty$  and to 1 as  $\mu$  tends to  $+\infty$  with  $\sigma$  constant.

One can approximate the logistic function  $g(x)$  by the Gaussian CDF  $\Phi(\alpha x)$  for an appropriate  $\alpha > 0$ . Depending on the criterion,  $\alpha = \sqrt{\pi/8}$  and  $\alpha = 16/(\pi\sqrt{75})$  are two choices mentioned in Demidenko (2004). Let us assume that an appropriate  $\alpha$  is chosen. Then, define the approximations to (18) and (19)

$$\begin{aligned}
\hat{\Lambda}(\mu, \sigma^2; \alpha) &:= \Phi\left(\frac{\alpha\mu}{\sqrt{1 + \alpha^2\sigma^2}}\right) \approx g\left(\frac{\mu}{\sqrt{1 + \alpha^2\sigma^2}}\right), \\
\hat{\Lambda}_a(\mu, \sigma^2; \alpha) &:= \int_a^{\infty} \Phi(\alpha x) \times \frac{1}{\sigma}\phi\left(\frac{x-\mu}{\sigma}\right) dx \\
&= \Phi\left(\frac{\mu-a}{\sigma}\right) - \Pr\left(Z_1 < \frac{\mu-a}{\sigma}, Z_2 < \alpha\sigma Z_1 - \alpha\mu\right) \\
&= \Phi\left(\frac{\mu-a}{\sigma}\right) - \Phi_2\left(\frac{\mu-a}{\sigma}, -\frac{\alpha\mu}{\sqrt{1 + \alpha^2\sigma^2}}; -\frac{\alpha\sigma}{\sqrt{1 + \alpha^2\sigma^2}}\right),
\end{aligned}$$

where  $Z_1$  and  $Z_2$  are independent standard normal random variables and  $\Phi_2(x, y; r)$  denotes the bivariate standard normal CDF with correlation  $r$ .

## 8.3 Details on the spatiotemporal model

In this section we describe the spatiotemporal model used in the example of Section 6.1.

Let  $N = 90$  be the number of cells. The first-order spatial neighbours of a given cell consist of the, at most four, cells immediately above, below, to the left of, and to the right of the current cell. The second-order neighbours consist of the, at most four, cells immediately to the above-right, above-left, bottom-right and bottom-left of the current cell. The neighbours are described by the  $N \times N$  adjacency matrices  $B_1$  and  $B_2$  for the first and second order respectively such that the  $(i, j)$  element of  $B_1$  is 1 if the  $s_i$  and  $s_j$  cells are first-order neighbours and 0 otherwise. The matrix  $B_2$  is defined similarly.



For the first-order spatial CAR model, let  $\kappa_i$  denote the number of neighbours of the cell  $s_i$ ,  $i = 1, \dots, N$  and define the  $N \times N$  matrices  $P = \text{diag}\{\kappa_i\}$ . Then, the joint distribution of  $\boldsymbol{\eta} = (\eta_1, \dots, \eta_N)$  is set to

$$\boldsymbol{\eta} \sim N_N(0, u^2 \Xi), \quad \Xi = (P - h_1 B_1)^{-1},$$

where  $h_1$  is a scalar parameter.

A similar definition applies for the temporal component of the model. Here the notion of neighbour corresponds to consecutive time points in  $\{1, 2, \dots, T\}$ . The first-order neighbours of time  $t$  are  $t - 1$  and  $t + 1$  and the second-order neighbours are  $t - 2$  and  $t + 2$ . The first and second order adjacency matrices are denoted by  $C_1$  and  $C_2$ .

Similar to the spatial case, we define the diagonal matrix  $Q$  to contain the number of temporal neighbours of each time point in its diagonal. Then, the joint distribution of  $\boldsymbol{\epsilon} = (\epsilon_1, \dots, \epsilon_T)$  is

$$\boldsymbol{\epsilon} \sim N_T(0, v^2 \Upsilon), \quad \Upsilon = (Q - k_1 C_1)^{-1},$$

with scalar parameter  $k_1$ .

We use the available data to estimate  $\beta_0$ ,  $u^2$ ,  $v^2$ ,  $h_1$ , and  $k_1$ . These parameters are estimated by maximum likelihood given all available data after integrating out  $\boldsymbol{\eta}$  and  $\boldsymbol{\epsilon}$  by Laplace approximation. Given the parameter estimates we derive a plug-in predictive distribution to  $\boldsymbol{x}_{T+1}$ , the spatial field at time at the next time point, as discussed in Evangelou et al. (2011), i.e.

$$\boldsymbol{x}_{T+1} \sim N_N(\hat{\boldsymbol{\mu}}_{T+1}, \hat{\Sigma}_{T+1}), \quad (20)$$

The mean and variance of (20) are the required mean and variance terms for computing the VOI.

A similar model is used for higher-order dependence. The spatial covariance matrix  $\Xi$  is modelled as  $\Xi = (P - h_1 B_1 - h_2 B_2)^{-1}$  with  $h_1$ ,  $h_2$  unknown scalars and constrained to make the matrix  $\Xi$  positive definite, and  $\Upsilon = (Q - k_1 C_1 - k_2 C_2)^{-1}$ .

## Acknowledgements

We are grateful to an anonymous referee for helpful comments.

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